300 Lakeside Drive, P. O. Box 12688, Oakland, CA 94604-2688

## **BOARD MEETING AGENDA**

February 25, 2016 **8:00 a.m.** 

Please Note: The first business item on the Agenda is Closed Session. The Board will reconvene in Open Session at 9:00 a.m. or immediately following the Closed Session, whichever is later.

A regular meeting of the Board of Directors will be held at 8:00 a.m. on Thursday, February 25, 2016, in the Twin Peaks Room, Palace Hotel, 2 New Montgomery Street, San Francisco, California.

Members of the public may address the Board of Directors regarding any matter on this agenda. Please complete a "Request to Address the Board" form (available at the entrance to the Board Room) and hand it to the Secretary before the item is considered by the Board. If you wish to discuss a matter that is not on the agenda during a regular meeting, you may do so under Public Comment.

Any action requiring more than a majority vote for passage will be so noted.

Items placed under "consent calendar" are considered routine and will be received, enacted, approved, or adopted by one motion unless a request for removal for discussion or explanation is received from a Director or from a member of the audience.

Please refrain from wearing scented products (perfume, cologne, after-shave, etc.) to these meetings, as there may be people in attendance susceptible to environmental illnesses.

BART provides service/accommodations upon request to persons with disabilities and individuals who are limited English proficient who wish to address BART Board matters. A request must be made within one and five days in advance of Board meetings, depending on the service requested. Please contact the Office of the District Secretary at 510-464-6083 for information.

Rules governing the participation of the public at meetings of the Board of Directors and Standing Committees are available for review on the District's website (http://www.bart.gov/about/bod), in the BART Board Room, and upon request, in person or via mail.

Meeting notices and agendas are available for review on the District's website (http://www.bart.gov/about/bod/meetings.aspx), and via email (https://public.govdelivery.com/accounts/CATRANBART/subscriber/new?topic\_id=CATRANBART\_1904) or via regular mail upon request submitted to the District Secretary. Complete agenda packets (in PDF format) are available for review on the District's website no later than 48 hours in advance of the meeting.

Please submit your requests to the District Secretary via email to <u>BoardofDirectors@bart.gov</u>; in person or U.S. mail at 300 Lakeside Drive, 23<sup>rd</sup> Floor, Oakland, CA 94612; fax 510-464-6011; or telephone 510-464-6083.

Kenneth A. Duron District Secretary

## Regular Meeting of the **BOARD OF DIRECTORS**

The purpose of the Board Meeting is to consider and take such action as the Board may desire in connection with:

#### 1. CALL TO ORDER (Twin Peaks Room)

- A. Roll Call.
- Pledge of Allegiance. В.
- C. Introduction of Special Guests.

#### 2. CLOSED SESSION (Twin Peaks Room)

#### CONFERENCE WITH LABOR NEGOTIATORS A.

Designated representatives: Grace Crunican, General Manager; Paul Oversier, Assistant General Manager, Operations; Allison Picard, Assistant General Manager, Employee Relations; Carol Isen, Chief Employee Relations Officer; and Ericka Mitchell, Assistant Chief, Employee Relations

**Employee Organizations:** 

- (1) Amalgamated Transit Union, Local 1555;
- (2) American Federation of State, County and Municipal Employees, Local 3993;
- (3) BART Police Officers Association;
- (4) BART Police Managers Association;
- (5) Service Employees International Union, Local 1021; and
- (6) Service Employees International Union, Local 1021, **BART Professional Chapter**
- (7) Unrepresented employees (Positions: all)

Government Code Section:

54957.6

#### 3. PUBLIC COMMENT – 15 Minutes

(An opportunity for members of the public to address the Board of Directors on matters under their jurisdiction and not on the agenda. An additional period for Public Comment is provided at the end of the Meeting.)

#### WORKSHOP (Twin Peaks Room)

- Bay Area Region and BART Financial Outlook.\* For discussion. A.
- В. System Capacity, Challenges, and Opportunities.\* For discussion.
  - 1. Rail Car Fleet Modernization Strategy.

#### **RECESS**

- B. System Capacity, Challenges, and Opportunities (continued).
  - 2. Embarcadero and Montgomery Street Stations.
  - 3. Potential Incentives to Shift and Improve Off-Peak Ridership.
- C. Potential 2016 Funding Measure for District Infrastructure.\* For discussion.
  - 1. Draft Bond Expenditure Program 2016.

## **WORKING LUNCH**

- C. Potential 2016 Funding Measure for District Infrastructure (continued).
- D. 2015 Station Profile Survey.\* For discussion.
- E. Station Access Policy.\* For discussion.

## **RECESS**

- F. Transit Oriented Development Policy.\* For discussion.
- G. Customer Service and Satisfaction.\* For discussion.

## 5. PUBLIC COMMENT

(An opportunity for members of the public to address the Board of Directors on matters under their jurisdiction and not on the agenda.)

#### **MEMORANDUM**

TO:

**Board of Directors** 

**DATE:** February 19, 2016

FROM:

General Manager

**SUBJECT:** 

Workshop Item #4.A: Bay Area Region and BART Financial Outlook – For

Discussion

With the strong growth in the Bay Area's economy over the past five years, BART ridership has grown by over 25 percent. The District has had to simultaneously grapple with aging pains, and growing pains. There are now signs that the global and regional economies are slowing.

To set the context for the 2016 Workshop, staff will provide a brief overview of recent regional economic trends, and BART's financial outlook for FY17, and beyond.

Clarcia de Conso

Attachment

cc:

**Board Appointed Officers** Deputy General Manager

## **MEMORANDUM**

TO:

**Board of Directors** 

**DATE:** February 19, 2016

FROM:

General Manager

**SUBJECT:** 

Workshop Item #4.B.1: System Capacity, Challenges, and Opportunities: Rail Car

Fleet Modernization Strategy – For Discussion

At the Board Workshop on February 25, 2016, as part of an update on how BART intends to increase transit service capacity, staff will make a presentation on the transition of the rail car fleet as new cars are brought on-board.

Corace Crunican

Attachment

cc:

**Board Appointed Officers** Deputy General Manager

#### **MEMORANDUM**

TO:

**Board of Directors** 

**DATE:** February 19, 2016

FROM:

General Manager

**SUBJECT:** 

Workshop Item #4.B.2: System Capacity, Challenges, and Opportunities:

Embarcadero and Montgomery Street Stations - For Discussion

At the Board Workshop on February 25, 2016, staff will make a presentation on the current capacity constraints at BART's most congested stations - Embarcadero and Montgomery, and also discuss short, medium and long-term options to increase the capacity of these two stations.

Ularcia de Vaugler Grace Crunican

Attachment

cc:

**Board Appointed Officers** Deputy General Manager

#### **MEMORANDUM**

TO:

**Board of Directors** 

**DATE:** February 19, 2016

FROM:

General Manager

**SUBJECT:** 

Workshop Item #4.B.3: System Capacity, Challenges, and Opportunities: Potential

Incentives to Shift and Improve Off-Peak Ridership – For Discussion

At the Board Workshop on February 25, 2016, staff will provide an overview of a research pilot program to test transbay corridor riders' response to demand management through an off-peak incentives program.

Corace Crunican Grace Crunican

Attachment

cc:

**Board Appointed Officers** Deputy General Manager

#### **MEMORANDUM**

TO:

**Board of Directors** 

**DATE:** February 19, 2016

FROM:

General Manager

**SUBJECT:** 

Workshop Item #4.C: Potential 2016 Funding Measure for District Infrastructure –

For Discussion

After an initial review of the BART System Renewal Program Plan at the February 11, 2016 Board of Directors meeting, the Board will continue its discussion of the program elements that are incorporated in the potential bond expenditure plan at the Workshop on February 25. Staff will present further detail about the specific programs included in the plan, as well as a calendar for public outreach.

Clarcia de Vous (en Grace Crunican)

Attachments

cc:

**Board Appointed Officers** Deputy General Manager

## **MEMORANDUM**

TO:

**Board of Directors** 

**DATE:** February 19, 2016

FROM:

General Manager

**SUBJECT:** 

Workshop Item #4.D: 2015 Station Profile Survey – For Discussion

At the Board Workshop on February 25, 2016, staff will present preliminary results of the 2015 Station Profile Survey – a survey of over 40,000 BART customers that provides an updated snapshot of modes of access and egress to and from BART stations.

Grace Crunican

Attachment

cc: Board Appointed Officers

Deputy General Manager

#### **MEMORANDUM**

TO:

**Board of Directors** 

**DATE:** February 19, 2016

FROM:

General Manager

**SUBJECT:** 

Workshop Item #4.E: Station Access Policy – For Discussion

At the Board Workshop on February 25, 2016, staff will advance the discussion of the Station Access Policy with a draft update that incorporates an understanding of the most recent station access trends as documented in the 2015 Station Profile Survey. With input and guidance from the Board at the Workshop, staff intends to bring back an updated draft Station Access Policy to the Board in coming months for additional consideration, and ultimately for policy adoption.

Attachments

cc:

**Board Appointed Officers** Deputy General Manager

# **MEMORANDUM**

TO:

**Board of Directors** 

**DATE:** February 19, 2016

FROM:

General Manager

**SUBJECT:** 

Workshop Item #4.F: Transit Oriented Development Policy – For Discussion

Staff is in the process of updating the District's Transit-Oriented Development (TOD) Policy, previously adopted by the Board in 2005. At the Board Workshop on February 25, 2016, staff will identify key objectives, as well as provide a roadmap for the approach and process. This discussion will be the first of several with the Board, before staff brings back the revised TOD Policy for consideration of adoption later in FY16.

Grace Crunican

Attachments

cc:

Board Appointed Officers Deputy General Manager

#### **MEMORANDUM**

TO:

**Board of Directors** 

**DATE:** February 19, 2016

FROM:

General Manager

**SUBJECT:** 

Workshop Item #4.G: Customer Service and Satisfaction – For Discussion

At the Board Workshop on February 25, 2016, staff will present information about the various avenues to receive and respond to customer complaints and comments Districtwide. The presentation will also detail customer service response opportunities through the Office of External Affairs, outline the volume of inquiries received for 2015, and identify goals for improving and integrating customer service response systems across the District.

Attachment

cc:

**Board Appointed Officers** Deputy General Manager